

2024 Interim Results

Three

Operations Analysis



Disclaimer

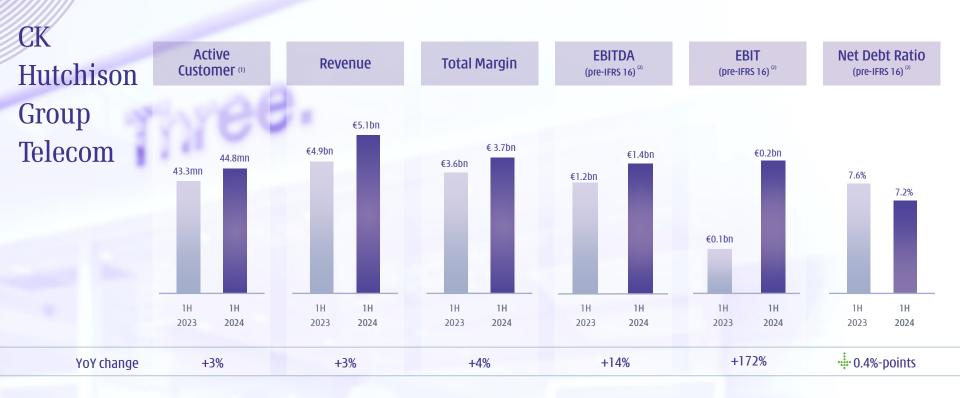
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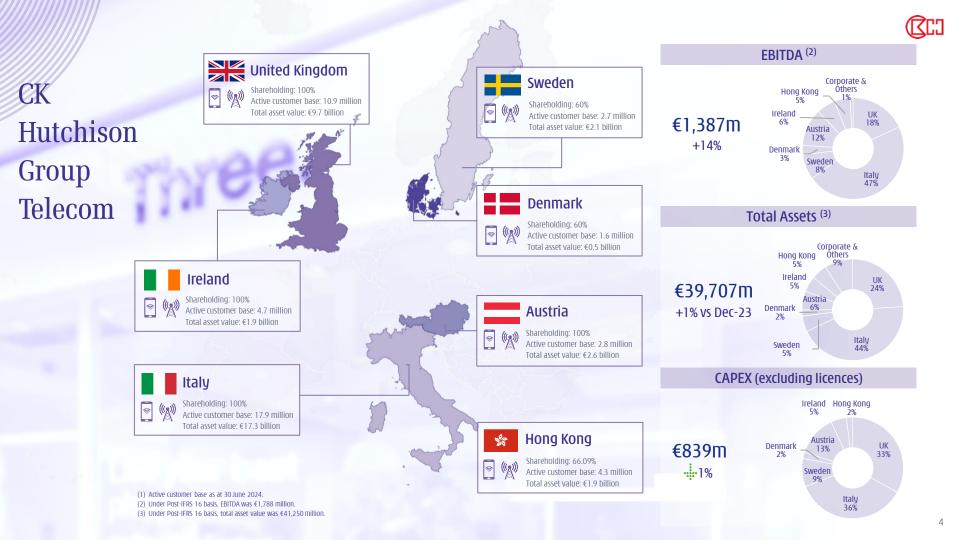
Potential Investors and Shareholders should exercise caution when investing in or dealing in the securities of the Company.

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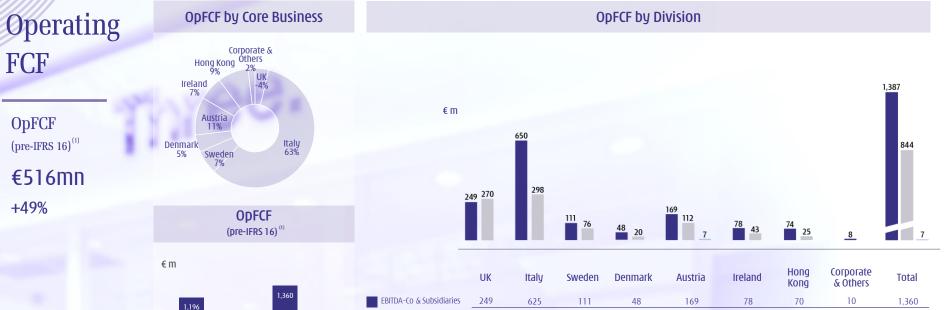


(1) An active customer is one that generated revenue from an outgoing call, incoming call or data/content service in the preceding three months.

(2) Under Post-IFRS 16 basis, EBITDA, EBIT and net debt ratio were €1.8 billion, €0.3 billion and 6.8% respectively.







25

298

76

270

EBITDA-Share of Asso. & JVs

Investments in Asso. & JVs

Capex-Telecom Licences

Capex



FCF

OpFCF

+49%

Operating FCF represents EBITDA (Pre-IFRS 16 basis) of Company & subsidiaries and dividends from Asso. & JVs less capex of Company & subsidiaries (excluding Telecom licences) (1) and investments in Asso. & JVs.

20

112

5

27

839

5

7

(2)

4

20

5

43



Financial Profile

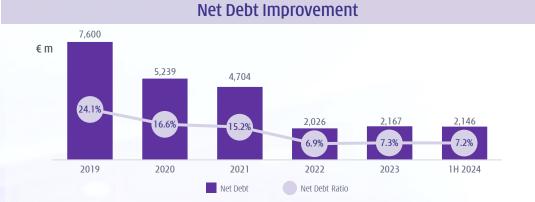


(sufficient to cover all debt maturing in 2024 to 2026)

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2.6% Average Cost of Debt (Dec 2023: 1.7%) (Jun 2023: 1.3%)

Moody's	Baa1
S&P	A-
Fitch	A-



Debt Maturity Profile Total debt (Principal only): \in 6,189 million⁽¹⁾ 2,028 1,028 1.001 757 600 414 361 In the remainder In 2025 In 2026 In 2027 In 2028 In 2029 In 2034 to 2033 to 2043 of 2024 Band and Other Loans Notes and Bonds

(1) Total bank and other debts are defined, for the purpose of "Net debt" calculation, as the total principal amount of bank and other debts and unamortised fair value adjustments arising from drawdowns. Net debt is defined as total bank and other debts less total cash, liquid funds and other listed investments. Net total capital is defined as total bank and other debts plus total equity (adjusted to exclude IFRS 16 effects) and loans from non-controlling shareholders net of total cash, liquid funds and other listed investments. The consolidated net debt to net total capital ratio under IFRS 16 basis, after including IFRS 16 impact in total equity is 68%.

CKGHT 3 Group Europe

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	UK		Italy	J	Swed	en	Denma	ark	Austr	ia	Irelar	ıd	3 Group Euro	оре
In million	GBP		EURO)	SEK		DKK		EURO)	EURC)	EURO	
	1H 2024	1H 2023	1H 2024	1H 2023										
Total Revenue	1,335	1,227	1,853	1,898	3,980	3,777	1,217	1,213	478	466	309	298	4,716	4,563
% change	+9%		-2%		+5%		-		+3%		+4%		+3%	
Total margin	879	808	1,438	1,469	2,685	2,545	1,032	977	361	343	238	228	3,441	3,320
% change	+9%		-2%		+6%		+6%		+5%		+4%		+4%	
TOTAL CACs	(474)	(447)	(156)	(133)	(393)	(458)	(129)	(154)	(69)	(74)	(42)	(40)	(871)	(820)
Less: Handset Revenue	356	323	110	90	195	261	37	60	60	67	41	37	647	594
Total CACs (net of handset revenue)	(118)	(124)	(46)	(43)	(198)	(197)	(92)	(94)	(9)	(7)	(1)	(3)	(224)	(226)
Operating Expenses	(548)	(521)	(742)	(778)	(1,226)	(1,165)	(583)	(589)	(183)	(176)	(159)	(155)	(1,912)	(1,886)
Opex as a % of total margin	62%	64%	52%	53%	46%	46%	56%	60%	51%	51%	67%	68%	56%	57%
EBITDA	213	163	650	648	1,261	1,183	357	294	169	160	78	70	1,305	1,208
% change	+31%		-		+7%		+21%		+6%		+11%		+8%	
EBITDA margin % ⁽¹⁾	22%	18%	37%	36%	33%	34%	30%	25%	40%	40%	29%	27%	32%	30%
Depreciation & Amortisation	(243)	(239)	(552)	(542)	(900)	(876)	(281)	(242)	(85)	(81)	(67)	(67)	(1,105)	(1,073)
EBIT	(30)	(76)	98	106	361	307	76	52	84	79	11	3	200	135
% change	+61%		-8%		+18%		+46%		+6%		+267%		+48%	
Capex	(230)	(275)	(298)	(284)	(873)	(796)	(152)	(196)	(112)	(84)	(43)	(47)	(819)	(827)
Comparable depreciation & amortisation ⁽²⁾	(202)	(206)	(407)	(411)	(551)	(516)	(211)	(175)	(59)	(56)	(49)	(45)	(828)	(817)
Comparable D&A less Capex ⁽²⁾	(28)	(69)	109	127	(322)	(280)	59	(21)	(53)	(28)	6	(2)	9	(10)
Reported EBITDA less Capex	(17)	(112)	352	364	388	387	205	98	57	76	35	23	486	381

1) EBITDA margin % represents EBITDA as a % of total revenue excluding handset revenue.

2) Comparable Depreciation & Amortisation excludes amortisation of licences, amortisation of capitalised CACs, amortisation of customer relationship intangibles, as well as share of joint venture's depreciation of Wind Tre and HTHKH. The comparatives were restated to conform with the 2024 definition.

CI

CKGHT

In million	3 Group El		HTHKH HK\$		Corporate and others HK\$		CKHGT EURO	
	1H 2024	1H 2023	1H 2024	1H 2023	1H 2024	1H 2023	1H 2024	1H 2023
Total Revenue	4,716	4,563	2,058	2,328	941	682	5,071	4,917
% change	+3%		-12%		+38%		+3%	
Total margin	3,441	3,320	1,653	1,655	466	398	3,692	3,562
% change	+4%		-		+17%		+4%	
TOTAL CACs	(871)	(820)	(226)	(235)	-		(898)	(848)
Less: Handset Revenue	647	594	117	139	-	-	661	611
Total CACs (net of handset revenue)	(224)	(226)	(109)	(96)	-	-	(237)	(237)
Operating Expenses	(1,912)	(1,886)	(925)	(945)	(396)	(1,253)	(2,068)	(2,107)
Opex as a % of total margin	56%	57%	56%	57%	NA	NA	56%	59%
EBITDA	1,305	1,208	619	614	70	(855)	1,387	1,218
% change	+8%		+1%		+108%		+14%	
EBITDA margin % ⁽¹⁾	32%	30%	32%	28%	NA	NA	31%	28%
Depreciation & Amortisation	(1,105)	(1,073)	(559)	(565)	(1)	(2)	(1,172)	(1,139)
EBIT	200	135	60	49	69	(857)	215	79
% change	+48%		+22%		+108%		+172%	
Сарех	(819)	(827)	(166)	(163)		(1)	(839)	(846)
Comparable depreciation & amortisation ⁽²⁾	(828)	(817)	(266)	(260)	(1)	(2)	(860)	(847)
Comparable D&A less Capex ⁽²⁾	9	(10)	100	97	1	1	21	1
Reported EBITDA less Capex	486	381	453	451	70	(856)	548	372

(1) EBITDA margin % represents EBITDA as a % of total revenue excluding handset revenue.

(2) Comparable Depreciation & Amortisation excludes amortisation of capitalised CACs, amortisation of customer relationship intragibles, as well as share of joint venture's depreciation of Wind Tre and HTHKH. The comparatives were restated to conform with the 2024 definition.

Telecommunications **3** Group Europe

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€m

1,208

1H 2023

EBITDA

EBITDA Change %

(in local currencies)

+3%

63

UK

+31%

flat

+7%

Outlook

- Performance improvements expected • to continue through on-going revenue initiatives, disciplined cost management and stable depreciation from measured capital spending
- Completion of acquisition of a • wholesale FWA provider in Italy increases spectrum holdings to deliver network capacity enhancement
- Continue to facilitate review process by ٠ competition authorities regarding UK merger



+21%

+6%

+11%

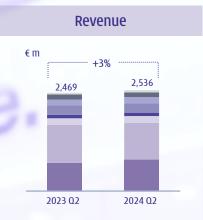
+8%



CKHGT 2024 Q2 vs 2023 Q2

Revenue €2,536M +3%

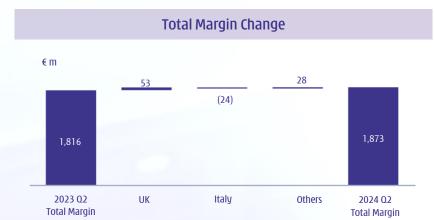
Total Margin €1,873m +3%

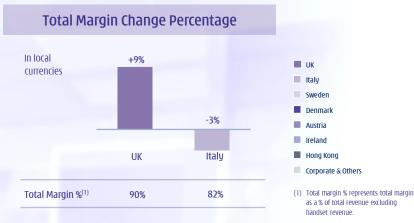


Total Margin

€m









CKHGT 2024 Q2 vs 2024 Q1

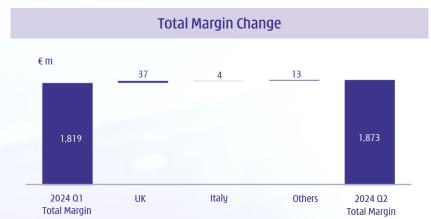
Revenue **€2,536**m flat

Total Margin €1,873m +3%

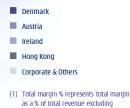


Total Margin





Total Margin Change Percentage In local UK currencies Italy Sweden +7% +1% UK Italy Total Margin %⁽¹⁾ 90% 82%



handset revenue.

CKHGT - UK

Key Financials

£m	2024 02	2023 0.2	% Variance	2024 0 1	% Variance
Total Revenue	671	617	+9%	664	+1%
Total Margin	455	419	+9%	424	+7%
Total Margin (%) ⁽¹⁾	90%	89%	+1%-pt	90%	-
Capex ⁽²⁾	(100)	(135)	+26%	(130)	+23%
Net ARPU (£) ⁽³⁾	13.49	13.17	+2%	13.44	
Net AMPU (£) ⁽⁴⁾	12.20	11.83	+3%	12.12	+1%
Active customer ('000) ⁽⁵⁾	10,897	10,545	+3%	10,648	+2%
Active contract customer ('000)	9,222	8,751	+5%	9,140	+1%
Monthly average contract churn (%)	1.6%	1.3%		1.5%	

(1) Total margin % represents total margin as a % of total revenue excluding handset revenue.

(2) Capex amount excludes licence costs.

(3) Net ARPU equals total monthly revenue, including incoming mobile termination revenue but excluding contributions for a handset/device in contract bundled plans, divided by the average number of active customers during the year.

(4) Net AMPU equals total monthly revenue, including incoming mobile termination revenue but excluding contributions for a handset/device in contract bundled plans, less direct variable costs (including interconnection charges and roaming costs) (i.e. net customer service margin), divided by the average number of active customers during the year.

(5) An active customer is one that generated revenue from an outgoing call, incoming call or data/content service in the preceding three months.

Results Highlights

- Active customer base increased year-on-year driven by growth in Smarty, Business and Home segments mitigating the continued decline in the core business areas of contract and prepay voice, hence driving revenue and total margin growth
- Market competition putting pressure on churn rate
- Reduced capex spending after network investment and IT transformation projects in previous years
- Challenging economic conditions remain a determining factor for telecommunications customer spending. Despite year-on-year growth in revenue and margin, the operation continued to be impacted by inflationary cost pressures, whilst EBITDA less capex and free cash flow both remained negative, driven by network investments coupled with an increasing cost base

CKHGT - Italy

€m 2024 02 2023 02 2024 01 % Variance % Variance Total Revenue 928 957 - 3% 925 Total Margin 721 745 -3% 717 +1% Total Margin (%) 82% 82% 83% -1%-pt (166)Capex (166) (132)-26% Net ARPU (€) 10.68 10.59 +1% 10.75 -1% 9.91 Net AMPU (€) 9.92 9.59 +3% Active customer ('000) 17,850 18.336 -3% 17.917 Active contract customer ('000) 9.120 9.153 9.135 Monthly average contract churn (%) 1.3% 1.4% 1.3%

Key Financials

Results Highlights

- Active base decreased year-on-year primarily driven by a focus in retaining customers with higher lifetime value, as reflected by the stable active contract base
- Net AMPU increment year-on-year mainly driven by aforementioned customer lifetime value management and revenue initiatives
- Revenue and margin declined year-on-year as a result of reduced wholesale revenue, while net customer service gross margin has remained relatively stable over the past two years
- Contract customer churn % remained relatively stable throughout the past few quarters
- Increased capex quarter-on-quarter driven by seasonality. Investment stabilised after the initial intensive phase of 5G investment
- In July 2024, acquired OpNet which increased spectrum holdings to enhance network capacity



Sustainability

Reporting & Targets

- Undertaking climate scenario analysis; preparing for reporting in line with EU Taxonomy and the **Corporate Sustainability Reporting** Directive.

Reduce scope 1 and 2 emissions by 50% by 2030 vs. 2020*. Commitment to setting long-term net zero target**.

- * Target validated by the SBTi; scope 1 and 2 emissions third-party assured
- Long-term target to receive validation by the ** SBTi.

Climate Action Plan

Renewable energy procurement



- Energy efficiency upgrades
- **Optimisation of networks** 6 for data traffic
- Virtualisation of core networks and network TTT services



- Al-driven data centre (57) optimisation tools
 - Fleet replacement with electric vehicles
- Supplier engagement

Key Initiatives - Sustainability strategy priorities

Renewable Energy Procurement

- Austria & Ireland: Over 90% of Renewable Energy (RE) usage maintained and on-site solar facilities were installed
- Denmark: Maintained 100% RF use and aimed for 100% use of RE by 2025.
- Italy: Increased to 41% of RE usage and aiming for carbon neutrality by 2030.

Energy Efficiency (Network and Data Centres)

- CKHGT: Virtualised core networks to run software in the cloud, increasing energy efficiency.
- CKHGT: Utilisation smart sleeping modes and AI-based tools for network optimization and energy efficiency.
- CKHGT: Upgrade to more efficient equipment, and decommissioning 3G capacity to improve network energy efficiency.
- Ireland & UK: 3 Ireland achieved 50% of power reduction and **3** UK also achieved 12.5% cooling energy savings across four data centres using Al-enabled EkkoSense.

Fleet Replacement with Electric Vehicles

- Austria, Ireland and Sweden: 3 Austria targets to operate with a full electric fleet by 2027; 3 Ireland converted 30% fleet to electric, and **3** Sweden operated with a 76% electric/hybrid vehicle fleet.
- Italy: Electric/hybrid fleet usage rate was increased to 26% and installed 41 charging points.

� Supplier Engagement

- CKHGT: Though supplier research and engagement, device lifecycle assessment data coverage reached 47% by May 2024
- Austria: Supplier Code of Conduct was updated to prioritise suppliers with science-based targets and a greenhouse gas reduction plan.
- Ireland and UK: EcoVadis services were utilised for supplier sustainability assessments, as 3 UK achieved over 90% assessment coverage.
- Italy: 59% of suppliers have achieved Cribis Synesgy ESG risk assessment.

